SJSU SAN JOSÉ STATE UNIVERSITY



FY 2026-27 ANNUAL BUDGET REPORT

FOREWORD

Purpose and Scope of this Document

This document is a presentation of San José State University's (SJSU's) planned budget for the fiscal year (FY) 2026-27 to serve as a reference for the campus community and other interested parties. The university budgets are addressed in varying details, but the focus of this document is SJSU's Operating Budget. The Operating Budget has two main funding sources: General Fund support from the State of California, distributed by the California State University (CSU) Chancellor's Office to the campus, and student tuition and fees collected by the campus.

Budget presentations in this document are primarily focused on the current fiscal year from an overall University perspective. Financial and budget information relating to specific Divisions, Colleges, Schools, Service Groups, Departments, and Programs may be obtained by contacting the appropriate Vice President's office for assistance.

Distribution of this Document

This document is available online at
https://www.sjsu.edu/budget/resources/annual-reports/index.php

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Comparison of CSU Campus Expenditures

BUDGET CALENDAR

The university engages in financial planning and budget development throughout the fiscal year, across varying planning horizons. For the annual Operating Budget, the planning cycles and decisions of three primary bodies influence the timeline and amounts: the State of California, the California State University and its Board of Trustees, and the university campus. Below is a general description of the planning cycles and a graphical display of the calendar.

The CSU system is unique with its 22 campuses system and 450,000 students. We have a longstanding reach for setting the standard for public higher education in the U.S., the CSU is a place of opportunity, and we have challenges. When it comes to facing budgetary concerns, we are no different than other university systems around the country. We have limited streams of income, mostly from state appropriations, tuition and fees, and rising expenditures. Against this backdrop, the Cal State system is making difficult decisions to provide system-wide financial predictability and sustainability. The same is true here at San José State. Our goal is to create a multi-year financially sustainable budget model.

State of California

Each year by January 10, the Governor of the State of California submits the Governor's Budget and Budget Bill to the Legislature for consideration. The budget reflects the goals and objectives of the Administration for the coming fiscal year, which begins in July. Over the following months, Legislative Budget Subcommittees hold budget hearings, the Legislative Analyst Office (LAO) prepares an analysis of the Budget Bill, and other considerations and funding needs are discussed and examined. In May, the proposed Governor's Budget is updated as the "May Revision" to reflect changes in revenues, expenditures, and reserve estimates based on the latest economic forecast. The final approved State Budget Bill is adopted by the Constitutional deadline of June 15 of each year. Detailed information on the California Budget is available on the State Budget website.[1] A more detailed State allocation timeline can be found on the Department of Finance timetable webpage.[2]

California State University

The California State University Office of the Chancellor prepares an annual Operating Budget request to the State for review and approval by the Board of Trustees, which has historically been previewed in July and voted on in September. The annual CSU Operating Budget request is published online with supporting documentation and may be viewed from the CSU Budget website.[3] When the Governor's Budget is published in early January, the CSU issues a preliminary campus budget allocation in a coded memo with the campus-level estimated allocations. This was moved up to be able to communicate the CSU needs and influence the Governor's January initial budget. After the State enacts the Budget, final budget allocations are provided to campuses in late summer. Subsequent budget allocations are issued for other one-time funding or specific programs.

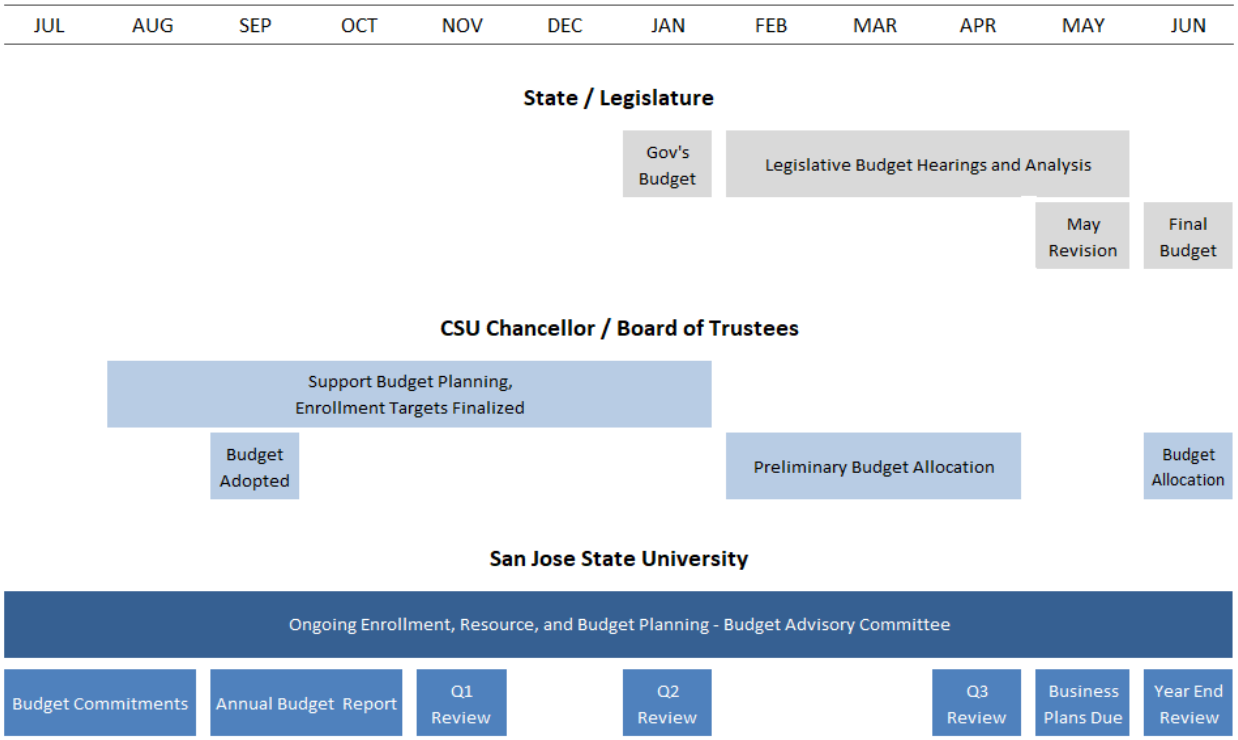
[1] https://www.ebudget.ca.gov/

[2] https://dof.ca.gov/budget/budget-calendars/

[3] https://www.calstate.edu/csu-system/about-the-csu/budget

University

Although the university budgets on a fiscal year (July 1 – June 30) and is dependent on the State and CSU budget cycles, budget development at San José State University is an ongoing, multi-year process aligned with our campus's strategic planning. University goals and the processes involved in reaching those goals influence the distribution of campus resources. Throughout the year, the President's Cabinet and the Budget Advisory Committee are informed of the State and CSU budget progress and the potential impacts on the campus Operating Budget. In light of the final budget allocation from the CSU and other local fiscal impacts, such as cost increases and priorities, the annual Operating Budget is updated and discussed with the President's Cabinet and the Budget Advisory Committee. Funding commitments and adjustments are then distributed to Divisions. The resulting Operating Budget and report on other auxiliary and self-support enterprise fund budgets are presented in the document that follows.



California State University policy governs that the campus chief financial officer must ensure budget reviews that compare budgeted and actual revenues and expenditures are conducted and act to resolve any discrepancies. In support of this policy, divisions, self-support enterprise programs, and Auxiliaries are asked to prepare a Q1, Q2, and Q3 budget variance report.

Business Plan submissions for self-support enterprise programs and Auxiliaries consist of a multi-year financial plan. Financial plans should be supported by an employee position list and an informative and concise narrative that addresses any major changes to the program's fiscal health and anticipated challenges.

HIGHLIGHTS AND FACTS: FY 2026-27 OPERATING BUDGET

San José State University's FY 2026-27 operating budget reflects the university's continued commitment to student success, academic excellence, and responsible financial stewardship. Total operating resources are projected at $545.9 million, an increase of $45.7 million, or 9.1%, over FY 2025-26. This growth provides an important foundation for addressing rising operating costs, supporting enrollment, and sustaining the academic programs and services essential to the university's mission.

The Budget Act of 2026 provides a significant increase in ongoing support for the California State University. The CSU's base General Fund appropriation increases by $509.6 million, including $100.9 million for a portion of the fourth year of the Multi-Year Compact, $264.9 million for the fifth year, and $143.8 million to restore the reduction implemented in FY 2025-26. These investments strengthen the CSU's financial position and provide greater stability as campuses respond to increasing costs and evolving institutional priorities.

Within this broader systemwide framework, SJSU's FY 2026-27 General Fund appropriation totals $248.9 million, representing 45.6% of the university's operating resources and an increase of approximately $9 million over the prior year. The change includes support for state-funded retirement costs and the reallocation of 530 resident full-time equivalent students, partially offset by other General Fund adjustments.

Campus-generated revenues are projected at $285.9 million, an increase of $25.5 million over FY 2025-26. Tuition fees account for $229.7 million, or 42% of total operating resources, with additional funding provided through nonresident tuition, other student fees, and cost-recovery activities.

At the systemwide level, the FY 2026-27 budget includes an estimated $203 million increase in tuition revenue, consisting of $23.6 million from enrollment growth and $179.4 million from the approved 6% tuition rate increase. Of this amount, $67.7 million is dedicated to the State University Grant program, reinforcing the CSU's commitment to maintaining access and affordability.

SJSU's FY 2026-27 enrollment plan maintains total budgeted enrollment at 29,000 full-time equivalent students. The resident enrollment allocation increases to 26,950 FTES, while the nonresident enrollment target is adjusted to 2,050 FTES. This balanced approach supports the university's responsibility to serve California students while preserving the benefits of a diverse and globally engaged campus community.

Beginning in FY 2026-27, the CSU will also implement the first phase of a new centralized funding model. Approximately $126.4 million in systemwide costs previously supported through the Chancellor's Office, systemwide initiatives, or campus chargebacks will transition to a new Centralized Programs and Services category. This change is expected to provide universities across the system with approximately $48 million in budget relief and $16 million in cost avoidance while improving administrative efficiency, strengthening budget transparency, and enabling campuses to redirect resources toward institutional priorities.

Together, these state, systemwide, and campus-level investments provide SJSU with a more stable financial foundation for the year ahead. The university will continue to align resources with its academic mission, respond to the evolving needs of students, faculty, and staff, and make disciplined investments that advance student achievement, institutional resilience, and long-term financial sustainability.

Base Funding

Governor Newsom and the Legislature finalized the State of California's $351.7 billion general fund spending plan for FY 2026-27. The FY 2026-27 California State Budget includes a $509.6 million increase in base General Fund appropriation for the CSU. The incremental Revenue funded the following:

- $20.7 million for Health Care Premiums
- $12.9 million for Operations and Maintenance of New Facilities
- $5.2 million for Liability and Property Insurance Premiums
- $18.4 million for Utilities
- $68.2 million for CSU Forward
- $57.8 million for Strategic Enrollment Growth
- $67.7 million for State University Grants

A summary of the base funding allocated to San José can be reviewed in the following Operating Budget Comparison report.

Budgeted Enrollment

The university enrollment plan for FY 2026-27 budgeted 29,000 FTES. The campus received a 504 FTES Resident Target increase and an additional reallocation of 530 FTES due to exceeding the resident enrollment target in prior years. In this year's enrollment plan, non-resident enrollment was revised down by 50 FTES to 2,050 FTES, and the excess resident enrollment was budgeted at 1,323 FTES, resulting in no change in FTES when compared to FY 2025-26. The budgeted enrollment plan for FY 2026-27 is summarized below.

	FY 2025-26			FY 2026-27			Change		
	Base	**Excess**	**Total**	**Base**	**Excess**	**Total**	**Base**	**Excess**	**Total**
Resident FTES	24,593	2,307	26,900	25,627	1,323	26,950	1,034	(984)	50
Non-resident FTES	2,100	-	2,100	2,050	-	2,050	(50)	-	(50)
Total FTES	**26,693**	**2,307**	**29,000**	**27,677**	**1,323**	**29,000**	**984**	**(984)**	**-**

Campus Base Budget

The FY 2026-27 base budget establishes the university's ongoing financial framework and supports the alignment of available resources with institutional priorities, operating requirements, and long-term financial sustainability. SJSU will continue to manage its resources through disciplined financial planning, multiyear forecasting, and regular assessment of budget performance and emerging risks.

The Budget Advisory Committee (BAC), a special committee of the Academic Senate, supports this work by advising the President on university budget matters throughout the planning, implementation, and review phases of the annual budget cycle. As a key component of SJSU's shared-governance structure, the BAC reviews budget considerations, evaluates potential strategies, and provides guidance informed by perspectives from across the campus community.

During FY 2026-27, the BAC will contribute to the continued development of a financially sustainable multiyear budget model. Its work will include assessing budget-related challenges, reviewing proposed approaches, and supporting the communication of budget information to the campus. This consultative process promotes transparency, strengthens institutional decision-making, and helps ensure that resources are deployed responsibly in support of SJSU's academic mission and strategic objectives.

OPERATING BUDGET COMPARISON: FY 2025-26 VS. FY 2026-27

	FY 2025-26 Budget	FY 2026-27 Budget	Change	
Operating Budget				
General Fund Appropriation	$239,832,000	$248,850,000	$9,018,000	3.8%
Revenues [a, b]	260,387,028	285,887,629	25,500,601	9.8%
Carry Forward Funding (FY 2025-26)		11,195,599	11,195,599	0.0%
Total Operating Revenues	**$500,219,028**	**$545,933,229**	**$45,714,201**	9.1%
Budgeted FTES				
CSU Resident FTES Allocation	26,900	26,950	50	0.2%
Non-Resident FTES (campus target)	2,100	2,050	(50)	-2.4%
Total Budgeted FTES	**29,000**	**29,000**	**0**	0.0%

Detail of Budget Adjustments	
Adjustments to the General Fund Appropriation	
FY 2025-26 State-Funded Retirement Adjustment	$8,229,000
FY 2025-26 Resident Target Reallocation, 530 FTES	4,774,000
General Fund Adjustment	(3,985,000)
Total Adjustments to General Fund Appropriation	**$9,018,000**
Adjustments to Revenues	
Adjustments to Revenues per Systemwide	
Tuition from Enrollment Reallocation, 530 FTES	$4,166,174
Tuition from Enrollment Growth, 504 FTES	3,507,000
Tuition from Tuition Rate Increase	13,228,753
Campus Budget Adjustments [b]	
Tuition Fee Adjustment Excess Enrollment Non-Resident	($6,706,286)
Tuition Fee Adjustment	1,410,581
Carry Forward Funding (FY 2025-26)	11,195,599
Cost Recovery from Self-Support and Auxiliaries	9,894,380
Total Adjustments to Revenues	**$36,696,201**
Total Budget Adjustments	**$45,714,201**

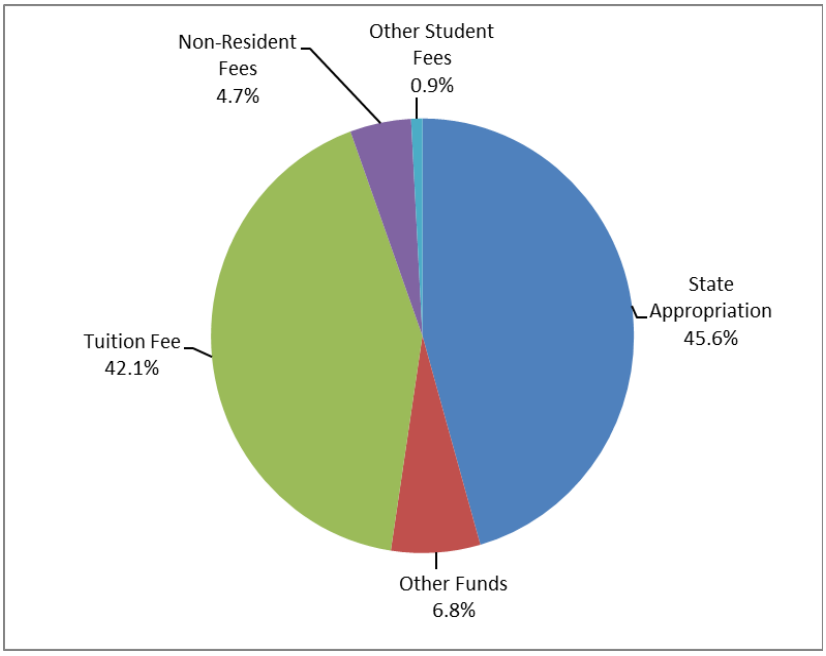
Footnotes:

(a) In FY 2026-27, the Operating Budget included excess tuition fee revenues as a recurring resource.

(b) The Campus has historically reported Campus Budget Adjustments to tuition fees which represented the differences between campus-calculated fee revenues versus fee revenues calculated by the Chancellor's Office. The differences were primarily due to variations in student mix and student average unit load.

FY 2026-27 Operating Budget Resources

State Appropriation	$248,850,000	
	$248,850,000	*45.6%*
Tuition Fees		
Tuition Fees	$198,429,000	
Tuition Fees Excess Enrollment	10,399,714	
Tuition Fee Increase and Enrollment Changes	20,901,927	
Total Tuition Fees	**$229,730,640**	*42.1%*
Non-Resident Fees		
Non-Resident Fees	$24,083,000	
Non-Resident Tuition Fee Increase and Enrollment Changes	1,410,581	
Total Non-Resident Fees	**$25,493,581**	*4.7%*
Other Student Fees		
Application Fee	$2,573,000	
Diploma	470,000	
Transcript Fee	750,000	
Other Student Fees	886,500	
Total Other Student Fees	**$4,679,500**	*0.9%*
Other Resources		
Carry Forward Funding (FY 2025-26)	$11,195,599	
Cost Recovery from Self-Support and Auxiliaries	25,983,908	
Total Other Resources	**$37,179,507**	*6.8%*
Total Operating Budget Resources	**$545,933,229**	*100.0%*



FY 2026-27 Expenditure Budget by University Division

	Academic Affairs	Admin & Finance	Information Technology	Intercollegiate Athletics	Office of the President	People & Culture	Research and Innovation	Student Affairs	University Advancement	University-Wide [e]	Total University	% of Total
Operating Fund [a]												
Division Budget	$198,496,908	$32,856,688	$19,776,672	$11,386,092	$7,092,569	$8,696,080	$4,331,946	$12,705,270	$7,289,658	$196,787,552	$499,419,435	**53.0%**
Restricted Student Aid [b]										$46,513,794	$46,513,794	**4.9%**
Total Operating Fund	**$198,496,908**	**$32,856,688**	**$19,776,672**	**$11,386,092**	**$7,092,569**	**$0**	**$4,331,946**	**$12,705,270**	**$7,289,658**	**$243,301,346**	**$545,933,229**	**57.9%**
Graduate Business Professional Fee	$925,000									$415,500	$1,340,500	**0.1%**
Student Orientation Programs								$2,129,056			2,129,056	**0.2%**
SSETF [c]	8,733,433		$739,367	$13,943,005				753,493		4,013,752	28,183,050	**3.0%**
IRA	2,520,000			3,000,000				300,000		2,755,000	8,575,000	**0.9%**
Campus Revenue Funds												
Professional and Continuing Education	68,556,406							1,507,000		11,645,311	81,708,717	**8.7%**
Housing Funds								67,125,665			67,125,665	**7.1%**
Lottery Funds	3,087,000										3,087,000	**0.3%**
Other Revenue Sources [d]	781,840	499,795		10,339,131				589,202	161,331		12,371,299	**1.3%**
Parking Funds		9,679,200									9,679,200	**1.0%**
Student Health Funds								18,943,638			18,943,638	**2.0%**
Campus Auxiliaries												
Associated Students								10,754,659			10,754,659	**1.1%**
Research Foundation							71,672,435				71,672,435	**7.6%**
Spartan Shops		4,484,025									4,484,025	**0.5%**
Student Union								20,738,913			20,738,913	**2.2%**
Tower Foundation									56,345,700		56,345,700	**6.0%**
Total All Funds	**$283,100,587**	**$47,519,708**	**$20,516,039**	**$38,668,228**	**$7,092,569**	**$0**	**$76,004,381**	**$135,546,896**	**$63,796,689**	**$262,130,909**	**$943,072,086**	**100.0%**

Footnotes:

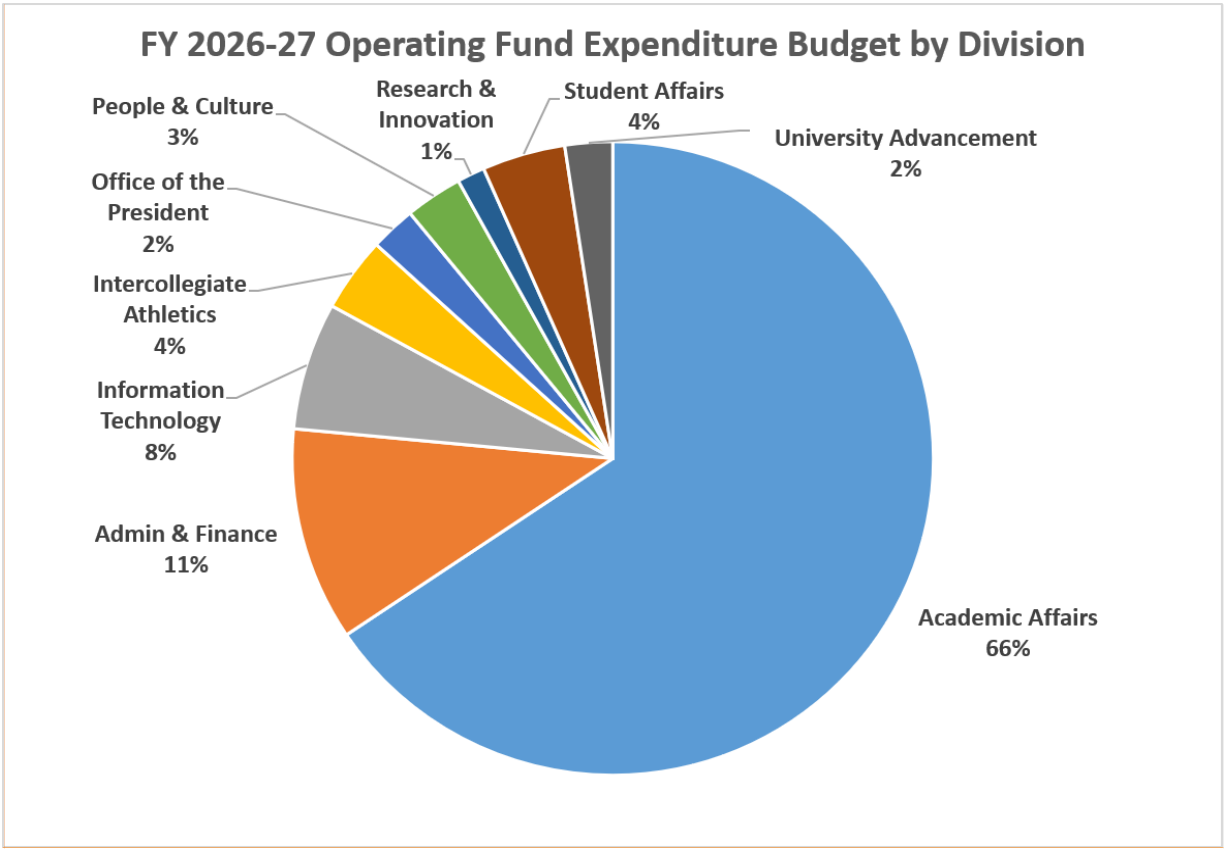
(a) Operating Fund expenditure budget includes base budgets and one-time budgets allocated in the current year.

(b) Restricted Student Aid includes State University Grant (SUG), Supplemental Educational Opportunity Grants (SEOG), and State Graduate Fellowship Grants.

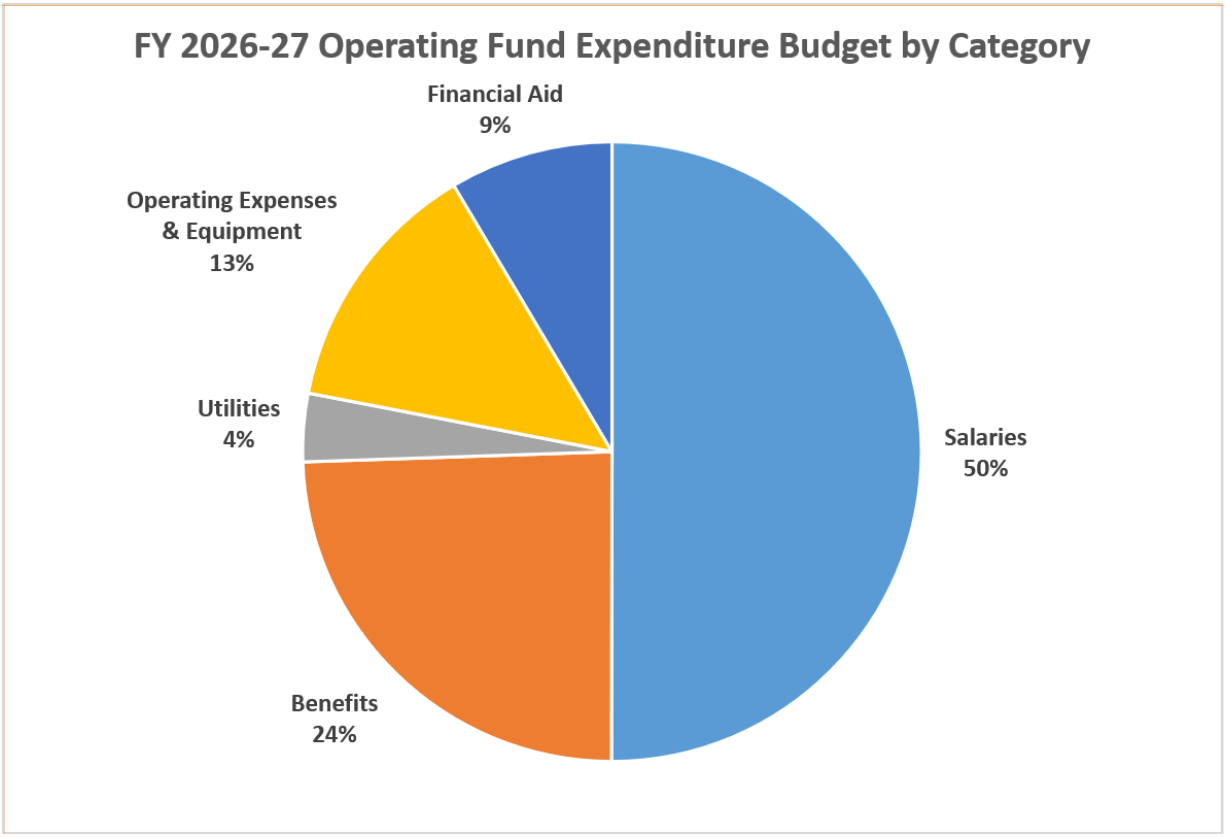
(c) Refer to the FY 2026-27 Student Success, Excellence Technology Fee financial display for greater detail.

(d) Other Revenue Sources include miscellaneous revenues from Athletics, rental of university space, and other revenue-generating activities.

(e) University-Wide includes centralized benefits pool, reserves, utilities, MLK Facility, Hammer Theatre, risk management, hazardous waste, space rental, and university membership.



Excludes University Wide Division which includes $46M of restricted financial aid & $133M Centralized Benefits Pool.



COMPARISON OF CALIFORNIA STATE UNIVERSITY (CSU) OPERATING FUND (485)[D] CAMPUS EXPENDITURES

FY 2025-26 Expenditures by Category for San José and "Big 5" CSU Institutions

	San José		Northridge		San Diego		San Francisco		Long Beach		Fullerton	
	Actuals	%	Actuals	%	Actuals	%	Actuals	%	Actuals	%	Actuals	%
($ millions)												
Instruction [c]	$250.8	43%	$247.0	41%	$291.5	41%	$192.2	44%	$303.8	44%	$282.5	43%
Research	$2.5	0%	$2.9	0%	$18.6	3%	$0.5	0%	$3.7	1%	$1.2	0%
Public Service	$2.2	0%	$1.1	0%	$1.2	0%	$2.8	1%	$1.7	0%	$3.0	0%
Academic Support	$58.5	10%	$69.0	11%	$60.0	8%	$38.7	9%	$69.1	10%	$45.4	7%
Student Services	$85.1	14%	$81.9	13%	105.6	14%	$35.2	8%	$72.6	11%	$80.9	12%
Institutional Support	$70.5	12%	$65.4	11%	$91.4	13%	$65.6	16%	$74.0	11%	$93.7	14%
Operation & Maintenance	$86.3	14%	$63.8	10%	$77.9	11%	$46.3	11%	$77.9	11%	$69.7	11%
Student Financial Aid	$44.1	7%	$87.7	14%	$70.8	10%	$49.0	11%	$80.7	12%	$78.9	13%
Total Operating Expenses [a]	$600.1	100%	$618.8	100%	$717.0	100%	$430.3	100%	$683.4	100%	$655.3	100%
FY 2025-26 College Year FTES [b]	30,257		31,609		38,283		17,701		36,370		38,484	
$ Expended per FTES	$19,833		$19,575		$18,728		$24,311		$18,790		$17,028	

Footnotes:

[a] Expenditure data reported per CSU Financial Transparency Portal. The data reports all CSU Operating Fund activity by program and GAAP financial classifications.

[b] Full Time Equivalent Students (FTES) reported per CSU Enrollment Dashboards available from https://www.calstate.edu/data-center/institutional-research-analyses

[c] Instructionally related research activity is included in Instruction.

[D] CSU Operating Fund 485 includes the University's General Fund (70000), SSETF, IRA, Student Wellness Center, and several other related funds.

Select Funds and Self-Support Enterprise Operations

Capital Outlay and Deferred Maintenance

Student Success, Excellence and Technology Fee

Instructionally Related Activities

Intercollegiate Athletics

Lottery Fund

Professional and Continuing Education (PaCE)

Student Wellness Center

University Housing Services

University Parking Services

CAPITAL OUTLAY AND DEFERRED MAINTENANCE

As the oldest campus in the California State University system, San José State University must continually renew, modernize, and strategically evolve its physical environment to support its academic mission, student success, research enterprise, and role in the heart of Silicon Valley. Facilities Development & Operations (FD&O) is leading this work through a forward-looking approach that connects capital planning, deferred maintenance, innovation, sustainability, and operational resilience.

Guided by Transformation 2030 and the Campus Master Plan, SJSU is establishing a long-term framework for campus development, space utilization, infrastructure investment, and facility renewal through 2040. The Master Plan incorporates extensive campus and community input and provides a strategic foundation for responding to changing academic, technological, operational, and student-life needs. FD&O will use this framework to help ensure that future investments create a campus that is adaptable, accessible, energy-efficient, resilient, and prepared for future growth.

FD&O will manage the planning, prioritization, and delivery of capital-outlay, facility-renewal, infrastructure, and deferred-maintenance projects. Each year, SJSU submits proposed projects to the CSU Office of the Chancellor for consideration in the CSU Five-Year Capital Outlay Plan. This system-wide process identifies academic and self-support projects requiring investment in deferred maintenance, infrastructure modernization, facility renewal, energy performance, and major capital improvements. Following review by the CSU Board of Trustees, the plan is submitted to the State Legislature and Department of Finance for potential funding.

For the FY 2027-28 through FY 2031-32 CSU Five-Year Capital Outlay Plan, FD&O is advancing significant capital priorities that support academic excellence, operational efficiency, sustainability, and campus resilience. These priorities include major renovations to Duncan Hall and Engineering facilities; modernization of campus classrooms to support contemporary learning environments and instructional technology; replacement of the Central Plant to meet long-term energy and de-carbonization goals; critical infrastructure and deferred-maintenance improvements; and continued planning for redevelopment of the Alquist site.

Major Capital Improvements

SJSU's acquisition of Spartan Village on Paseo expanded the university's student-housing capacity and strengthened its connection to downtown San José. The 13-story residential community adds nearly 700 student beds, including 124 affordable beds, and provides a modern living environment with on-site dining, a fitness center, expansive study lounges, gaming and television spaces, and a community kitchen. The building's prominent SJSU signage reinforces the university's visibility and identity within San José's urban core while creating additional opportunities for students to live, learn, and engage close to campus.

FD&O is also supporting the university's reassessment of development opportunities for the former Alfred E. Alquist Building site following recent vandalism. The CSU Board of Trustees approved a conceptual plan for faculty, staff, and graduate-student workforce housing at the site in January 2023. In August 2024, the Department of General Services transferred the property to SJSU through the CSU Board of Trustees. The university is now conducting a comprehensive evaluation of the site and nearby real-estate opportunities to

determine how future development can best support workforce needs, institutional priorities, financial sustainability, downtown revitalization, and long-term campus growth.

Deferred Maintenance and Renewal

FD&O is implementing $19.4 million in CSU deferred-maintenance funding, providing much-needed resources after two years without comparable funding. Planned investments include campus-wide roof replacements, classroom improvements, lighting and controls upgrades, and other infrastructure-renewal projects that improve safety, reliability, accessibility, energy performance, and the overall campus experience.

The university's most recent facility-condition assessment estimates that SJSU has $1 - 2 billion in deferred-maintenance needs. Without sustained investment, this backlog will grow significantly over the next decade. FD&O and President's Cabinet are responding through a disciplined, data-informed prioritization process that evaluates life-safety needs, building condition, asset criticality, operational risk, regulatory compliance, lifecycle cost, energy performance, and alignment with university priorities.

SJSU continues to advocate for State and CSU investment in deferred maintenance through legislative campus tours, partnership with CSU leadership, and ongoing engagement in the annual State budget process. FD&O will continue to provide clear, data-supported information that demonstrates the urgency of campus infrastructure needs and the value of strategic investment in renewal, modernization, and sustainability.

During FY 2026-27, FD&O initiated several high-priority projects, including modernization of the Dr. Martin Luther King, Jr. Library elevators, lighting retrofits, and HVAC-controls renewal. These investments improve system reliability, occupant safety, energy efficiency, operational resiliency, and the university's capacity to monitor and optimize building performance.

FD&O is strengthening project-delivery practices by strategically balancing internal expertise with consultant resources. This model expands delivery capacity while maintaining strong stewardship, compliance, quality assurance, and cost control. It enables the university to respond more effectively to complex capital needs and deliver projects that provide long-term value to the campus community.

The Total Return Portfolio dividend remains an important recurring source of capital-renewal funding. In FY 2025-26, SJSU received $7.9 million, which supported classroom upgrades, security-camera modernization, Title 19 corrections, campus concrete repairs, and other essential improvements. For FY 2026-27, SJSU estimates a TRP dividend of $5 million. FD&O will use these resources to advance high-priority deferred maintenance, infrastructure, safety, accessibility, and capital-renewal needs.

Innovation and Sustainability

FD&O is committed to using innovation, data, artificial intelligence, and state-of-the-art facilities technologies to improve how the university plans, funds, delivers, operates, and maintains its physical assets. These capabilities will help strengthen facility-condition assessments, predict maintenance needs, identify emerging risks, optimize project schedules, improve cost forecasting, and support timely, evidence-based capital decisions.

The department will expand the use of smart-building strategies, including advanced HVAC controls, automated building systems, energy-efficient lighting, metering, performance dashboards, and integrated facilities data.

These technologies will provide more timely visibility into campus operations, support preventive and predictive maintenance, improve occupant comfort, reduce equipment downtime, and help FD&O manage resources more efficiently.

Sustainability will remain a core consideration in every stage of capital planning and project delivery. Central Plant replacement, HVAC-controls renewal, lighting modernization, infrastructure upgrades, and building renovations will be evaluated for their potential to reduce energy consumption, lower greenhouse-gas emissions, improve water and resource efficiency, and strengthen climate resilience. FD&O will prioritize solutions that balance environmental stewardship with lifecycle value, operational reliability, affordability, and the needs of the campus community.

Through this integrated approach, FD&O will help position SJSU for the future: a campus supported by modern, reliable, efficient, sustainable, and technology-enabled facilities that advance the university's mission and strengthen its ability to serve students, faculty, staff, and the broader San José community.

Weather Resilience

FD&O is preparing the campus for potential El Niño-related weather conditions during FY 2026-27. Proactive efforts include clearing storm drains and gutters, inspecting and patching roofs, procuring pumps and emergency-response equipment, and prioritizing locations with known drainage or water-intrusion risks.

These activities are part of FD&O's broader campus-resilience strategy. By strengthening preventative maintenance, readiness planning, monitoring, and response coordination, FD&O will reduce service disruptions, protect university assets, support continuity of operations, and improve the campus's ability to withstand severe weather and other climate-related challenges.

STUDENT SUCCESS, EXCELLENCE AND TECHNOLOGY FEE

The Student Success, Excellence and Technology Fee (SSETF) is a Category II student success fee authorized through the San José State University Fees Policy. SJSU's priorities supported by the SSETF include:

▪ Expand comprehensive student success services and improve pathways to graduation, including access to high-demand classes and labs; writing, mathematics, and tutorial services; career and professional development; alumni mentoring; First Year Programs; early-warning technology; enhanced advising and tutoring; undergraduate and graduate research; service learning and community engagement; summer bridge programs; and services for students with disabilities.

▪ Enhance academic technology initiatives, including the learning management system, lecture capture, access to state-of-the-art software such as Adobe, academic technology hardware and devices, e-readers, iPads, and multi-platform educational learning materials.

▪ Upgrade classrooms, laboratories, and other learning spaces, including virtual spaces, with current hardware and software to support a high-quality teaching and learning environment.

▪ Support efforts to close retention and graduation gaps for Underrepresented Minority students.

▪ Support instructionally related and co-curricular activities that enhance student engagement and retention and contribute to quality educational experience.

▪ Support Intercollegiate Athletics for costs necessary to maintain a basic competitive program, including equipment, supplies, and scheduled travel.

The fee is subject to annual inflationary adjustments based on the Common Fund Higher Education Price Index (HEPI). For FY 2026-27, the fee is $403 per academic year. Because the fee is assessed on a headcount basis, revenue is subject to fluctuations in enrollment.

Student Success, Excellence & Technology Fee
FY 2026-27 Budget

REVENUES	
Fees	$28,183,050
Total Revenues	**$28,183,050**
DIVISION EXPENSES	
Intercollegiate Athletics	$13,943,005
Academic Affairs	8,733,433
University-Wide	3,623,399
Student Affairs	753,493
Information Technology	739,367
Allocation Pending	390,353
Total Expenses	**$28,183,050**
Net Revenue/Unallocated Balance (Loss)	**$0**
Prior Year Balance	**$1,930,152**
Projected Ending Balance	**$1,930,152**

Footnotes:

[a] University-Wide includes an employee benefits pool. The budget is allocated over the course of the fiscal year to Divisions (excluding Athletics) to cover the actual benefit expenses incurred.

INSTRUCTIONALLY RELATED ACTIVITIES (IRA) FEE

Effective Academic Year 2026-27, San José State University implemented a new mandatory Instructionally Related Activities (IRA) Fee with approval from the CSU Chancellor's Office, with the fee scheduled to reach $350 annually after a three-year phase-in period. The IRA Fee is a CSU Category II campus-based mandatory fee that provides dedicated, ongoing funding for instructionally related and co-curricular activities. These funds enhance the university's ability to deliver high-quality academic and student programs while addressing critical needs that students have identified as essential to their success and well-being.

IRA funding supports activities that directly contribute to the student educational experience, including:

- Strengthen instructional and experiential learning by supporting laboratories, field experiences, undergraduate research, and other high-impact learning opportunities.
- Improve accessibility and sustainability through transportation support that helps students commute to and from campus safely and affordably.
- Enhance student engagement and belonging through programs that support leadership development, cultural expression, and inclusive campus activities.
- Support student recreation and wellness by providing resources for Club Sports and Intramural programs and maintaining recreational and fitness opportunities.
- Expand opportunities for student involvement and campus connection through the SJSU Marching Band and Spartan Intercollegiate Athletics.
- Strengthen student learning and professional development through the Spartan Daily, which provides students with hands-on experience in journalism, communication, and media.

SJSU has historically funded some of these activities through the Student Success, Excellence and Technology Fee (SSETF). Following the reduction of the SSETF in Fall 2014, funding available for these programs has faced increasing pressure from program growth, rising operating and equipment costs, and reduced State support for the CSU. The new IRA Fee establishes a dedicated funding source to provide greater stability for eligible instructionally related and co-curricular activities.

Together, these investments support SJSU's commitment to providing students with educational and co-curricular opportunities that complement classroom instruction and contribute to a well-rounded university experience.

INSTRUCTIONALLY RELATED ACTIVITIES (IRA) FEE
FY 2026-27 Budget

REVENUES	
Fees *	$8,575,000
Total Revenues	**$8,575,000**
DIVISION EXPENSES	
Intercollegiate Athletics	$3,000,000
Academic/Instructional Support	2,245,000
Alternative Transportation/Bay Area Transit Pass	1,715,000
Club Sports/Intramurals	850,000
Student Engagement Programs	300,000
Marching Band	250,000
IRA Committee TBD	190,000
Spartan Daily - student newspaper	25,000
Total Expenses	**$8,575,000**
Net Revenue/Unallocated Balance (Loss)	**$0**
Prior Year Balance	**$0**
Projected Ending Balance	**$0**

Footnotes:

* Fees are calculated using the $245.00 annual fee for the FY 2026-27 budget, based on an estimated enrollment of 35,000 students. The annual fee is expected to increase to $297.50 in FY 2027-28 and $350.00 in FY 2028-29.

INTERCOLLEGIATE ATHLETICS

San José State University Intercollegiate Athletics is committed to delivering an outstanding student-athlete experience that develops champions in the classroom, in competition, and in the community. Guided by The Charge of the Spartans, Athletics advances the University's educational mission while embracing innovative revenue generating opportunities to ensure long-term success in an ever-evolving collegiate athletics landscape.

In recognition of the current fiscal environment and the rapidly changing landscape of intercollegiate athletics, San José State Athletics is committed to:

- **Ensuring Long-Term Financial Sustainability** by aligning expenditures with available resources, diversifying revenue streams, strengthening philanthropic support, expanding corporate partnerships, and implementing fiscally responsible operational practices.
- **Prioritizing Student-Athlete Success** by preserving and enhancing academic support, health and wellness services, mental health resources, leadership development, and career preparation while providing a high-quality competitive experience.
- **Driving Innovation and Operational Excellence** through continuous evaluation of current business practices, strategic use of technology, and collaboration across all divisions of the University.
- **Strengthening Community Engagement and the Spartan Brand** by deepening relationships with students, alumni, donors, corporate partners, fans, and the greater Silicon Valley community to increase attendance, philanthropic investment, and institutional visibility.
- **Advancing Competitive Excellence Responsibly** by supporting coaches and student-athletes in achieving success within a financially sustainable model that balances competitive aspirations with prudent fiscal management.
- **Promoting Integrity, Equity, and Accountability** by upholding NCAA, conference, CSU, and University policies while fostering an environment grounded in transparency, gender equity, diversity, inclusion, sportsmanship, and ethical decision-making.
- **Supporting University Strategic Goals** by recognizing Athletics as an important contributor to enrollment, student retention, campus pride, alumni engagement, fundraising, and the University's regional and national reputation.

Intercollegiate Athletics
FY 2026-27 Budget

	CSU Operating Fund	SSETF	IRA	Generated / Other Revenues	Total
REVENUES					
Allocated Funds	$17,534,582	$13,943,005	$3,000,000		$34,477,587
Conference / NCAA Distribution				$4,700,000	4,700,000
Ticket Sales				1,738,000	1,738,000
Games Guarantees				1,492,900	1,492,900
Other				1,198,000	1,198,000
Total Revenues	**$17,534,582**	**$13,943,005**	**$3,000,000**	**$9,128,900**	**$43,606,487**
EXPENSES					
Salaries & Benefits					
Salaries and Wages	$11,386,092	$2,150,890		$496,704	$14,033,686
Benefits	6,148,490	1,161,481		268,220	7,578,190
Student Assistants				291,720	291,720
Temp Help - Consultants				131,337	131,337
Total Salaries & Benefits	**$17,534,582**	**$3,312,371**	**$0**	**$1,187,981**	**$22,034,933**
Operating expenses					
Department Operations		$10,630,634	$3,000,000	$886,995	$14,517,629
Grants in Aid				8,264,155	8,264,155
Total Operating Expenses	**$0**	**$10,630,634**	**$3,000,000**	**$9,151,150**	**$22,781,784**
Total Expenses	**$17,534,582**	**$13,943,005**	**$3,000,000**	**$10,339,131**	**$44,816,718**
Net Revenue (Loss)	**$0**	**$0**	**$0**	**($1,210,231)**	**($1,210,231)**

*Excludes Tower Reimbursements for Supplemental Non-State Salaries/Bonuses and One-Time Additional Conference Revenue

**For a more detailed description of department operational expenses refer to FY 2026-27 Athletics Budget Plan

LOTTERY FUND

San José State University will receive $3 million in lottery revenues from CSU in FY 2026-27. Actual revenues to SJSU are based on deposits received quarterly by the CSU from the California State Lottery, and they are adjusted due to fluctuations in state lottery receipts. CSU lottery revenue projections are conservative and usually do not vary significantly from one fiscal year to the next.

The primary programs supported by Lottery Funds are:

- Library Acquisitions (books, periodicals, subscriptions, etc.). The campus has designated $2.4 million for this program.

- The Teacher Recruitment Project (TRP), which provides funding of $75,000 to support the recruitment of students into mathematics and science teaching careers. The goal is to attract participants from environments in which teaching has not been a common career goal, assisting these students in qualifying for entrance into the teaching profession. Participants include teacher aides from K-12 schools, secondary school students, community college students, and undergraduate students interested in teaching as a profession.

In addition to the estimated funding support in the Lottery Fund, the CSU also provides $100,000 for the Early Assessment Program (EAP), which is a collaborative effort between the California State University (CSU), the California Department of Education (CDE), and the California State Board of Education (SBE). The goal of EAP is to improve mathematics, reading, and writing skills among college-bound high school students in the local schools through early testing for all grade 11 students. Those students who need extra work can take courses (developed jointly by high school and university teachers) during their senior year to help prepare for college. The program also provides funding support for teacher development, enabling CSU faculty to sponsor reading institutes and develop teaching materials that assist high school teachers in improving their skills.

Lastly, the CSU also provides funding support for the California Pre-Doctoral Program, which is administered by the Chancellor's Office of Academic Services and Professional Development. This program is designed to increase the pool of university faculty by supporting the doctoral aspirations of individuals who are current upper-division or graduate students in the CSU, economically and educationally disadvantaged, interested in a university faculty career, U.S. citizens or permanent residents, and leaders of tomorrow. Students who are chosen for this award are designated Sally Casanova Scholars as a tribute to Dr. Sally Casanova, for whom the Pre-Doctoral scholarship is named. Funding is a pass-through and is disbursed by the campus Financial Aid office.

Lottery Fund
FY 2026-27 Budget

REVENUES	
Transfers In From Other Funds/Appropriations	$2,904,000
Early Assessment Program	100,000
Interest	20,000
Total Revenues	**$3,024,000**
EXPENSES	
Funded Activities/Programs	
University Library Funding	$2,412,000
Early Assessment Program	100,000
Teacher Recruitment Project	75,000
Total Expenses	**$2,587,000**
Net Revenue (Loss)	**$437,000**
Prior Year Fund Balances	**$1,029,363**
Common Network Initiative (CNI)	(1,128,408)
Projected Ending Fund Balance	**$337,955**
One-time commitment:	
Common Network Initiative (CNI) *	$1,128,408

* System-wide funding initiative for IT Infrastructure

PROFESSIONAL AND CONTINUING EDUCATION (PACE)

Introduction

Academic Affairs manages a Professional and Continuing Education (PaCE) portfolio of degree programs, self-support education offerings, and related instructional services that advance both the academic mission of the university and its long-term financial sustainability. These programs operate outside the General Fund, generating revenue through student fees that are reinvested to support program delivery, academic infrastructure, and strategic growth initiatives across the division.

Administered through Academic Innovation (AI), PaCE serves current and prospective students and working professionals through a broad portfolio of programs, including degrees, certificates, and credit and non-credit courses, designed to advance careers and contribute to community and economic growth. SJSU Online complements PaCE with a focused mission to expand higher education access and degree attainment for adult learners, particularly Californians with some college experience but no degree, and former SJSU students who have been unable to finish. Delivered 100% online by SJSU faculty, these bachelor's degree completion programs are designed for the working learner, offering the same quality degree as any SJSU graduate through a flexible, part-time structure.

As a system-wide leader in self-support education, the Academic Affairs PaCE portfolio accounts for:

- Over 15% of the more than $440 million generated in extended education fees across the 22 CSU campuses.
- The largest number of students - over 23% of total enrolled students across 22 CSU campuses.

Program Portfolio

The division's PaCE portfolio spans five program streams, each serving a distinct student population and contributing to the university's academic reach and financial success.

Special Session - Graduate and Professional Programs

Special Session graduate programs are the portfolio's largest, most strategic segment, with projected FY 2026-27 revenue of $48.7 million, or a 10.4% increase over FY 2025-26. Serving working professionals through degrees and certificates, this stream is vital to the division's financial plan. Consequently, the division is collaborating with academic colleges to develop new programs and further expand this portfolio.

SJSU Online - Undergraduate Degree Completion

SJSU Online targets adult learners and former students, offering flexible, 100% online bachelor's degree completion programs. Established in FY 2022-23, it is projected to generate $16.4 million in FY 2026-27, or a 49.5% year-over-year increase, due to new programs and rising enrollment. By FY 2027-28, it is expected to be the portfolio's second-largest revenue source. Currently featuring 11 programs, additional offerings are in development.

Intersession

Summer and Winter Intersession provides current students and the public with credit-bearing courses, serving as a vital tool for degree acceleration. Projected FY 2026-27 revenue is $14.7 million ($12.3 million for summer; $2.4 million for winter), showing steady growth fueled by approved multi-year tuition increases.

Open University

The Open University program provides non-matriculated students access to SJSU courses on a space-available basis. It serves as both an access pathway and a reentry point for students seeking to re-engage with higher education. Projected FY 2026-27 revenue is $2.6 million, reflecting modest but consistent recovery from pandemic-era declines.

Non-Credit and Continuing Education Unit Programs

Non-credit and Continuing Education Unit (CEU) programs provide professional development tracking for specialized training. Facing a competitive market, the division will strategically target high-demand workforce needs and credit-aligned offerings starting after FY 2026-27.

Program Pipeline

Expanding the PaCE portfolio is a core strategic priority. The division is actively pursuing new graduate and undergraduate programs in collaboration with academic colleges, with a focus on workforce-aligned disciplines and underserved credential gaps. Program pipeline for the next 3–5 year planning cycle includes:

- RN-BSN (Concurrent Enrollment Program with California Community Colleges) - Summer 2026
- BA Communication Studies - Fall 2026
- BA Psychology - Fall 2026
- MS Engineering, Specialization in Healthcare Engineering - Fall 2026
- Graduate Certificate in Instructional Design & Technology Foundations - Fall 2026
- Graduate Certificate in Human-Centered Artificial Intelligence - Fall 2026
- MS Applied Behavior Analysis - Fall 2028

Programs in the initial conceptual phase:

- BA Music, Technology Concentration
- BA Social Services / Human Services
- BS in Game Design and Development
- BS in Cyber Intelligence
- BS, Interdisciplinary Studies, Life Sciences
- MS Quantum Technology, Quantum Computing Specialization
- Master’s in human resources management / Personnel Administration
- Master’s in supply chain management

- Hybrid MS in Informatics to explore 3+1+1 option for international

Strategic Priorities

Enrollment Growth and Marketing

The division is partnering with University Marketing and Communications to strengthen enrollment pipelines across both the graduate and undergraduate degree completion portfolio. This collaboration focuses on expanding the reach of SJSU Online to prospective adult learners and degree completers statewide, while also enhancing the visibility and competitiveness of Special Session graduate programs in a crowded Bay Area market. Competitors, including Arizona State University, Carnegie Mellon, Northeastern, and UC Santa Cruz, continue to expand their presence in the region, and targeted, data-informed marketing investment is essential to maintaining and growing enrollment.

State Authorization Compliance

Securing and maintaining state authorization for out-of-state activities, including online program delivery, fieldwork and internship placements, faculty teaching from another state, and marketing and advertising, remains a critical compliance priority. California's status outside the State Authorization Reciprocity Agreement (SARA) consortium places an outsized regulatory burden on the campus, requiring the division to maintain a comprehensive profile of all distance education activities, monitor state-by-state regulatory changes, and manage a diverse set of approval requirements.

Program Development

The division has designated program development seed funds within the Special Session and SJSU Online operating budgets to support the incubation and acceleration of new programs. These funds are used to support new program development costs, course development during the pre-launch phase, and cross-disciplinary collaborations that would not be possible within the resources of a single college or department. A combined $1,000,000 in program start-up and contingency funding is budgeted for FY 2026-27.

The division's continued ability to invest and reinvest self-support revenues into strategic academic priorities - new programs, faculty support, student services, and infrastructure - is essential to sustaining the growth trajectory and long-term financial health of the PaCE portfolio.

Professional and Continuing Education Fund (PaCE)
FY 2026-27 Budget

	Academic Affairs	Chancellor's Office Overhead	University Wide	Faculty-Led Study Abroad	Total
REVENUES [a]					
Open University [b]	$89,546	$12,792	$2,456,125		$2,558,464
Special Session	43,082,541	243,404	5,354,892		48,680,837
Winter Session	2,160,395	12,206	268,524		2,441,124
Summer Session	10,873,957	61,435	1,351,565		12,286,957
SJSU Online	14,501,441	81,929	1,802,439		16,385,809
Faculty Led Study Abroad [c]				$1,507,000	1,507,000
Non-Credit Revenue	49,000				49,000
Early Start Program	176,515				176,515
Other Program Fees	230,000				230,000
Total Revenues	**$71,163,395**	**$411,766**	**$11,233,545**	**$1,507,000**	**$84,315,706**
EXPENSES					
Total Expenses	**$68,556,406**	**$411,766**	**$11,233,545**	**$1,507,000**	**$81,708,717**
NON-OPERATING EXPENSES					
Net Revenue (Loss)	**$2,606,989**	**$0**	**$0**	**$0**	**$2,606,989**
Prior Year Balance	**$26,198,706**	**$0**	**$10,832,441**	**($416,935)**	**$36,614,213**
Projected Ending Balance	**$28,805,695**	**$0**	**$10,832,441**	**($416,935)**	**$39,221,202**

Footnotes:

[a] Revenue allocation, as per the current PaCE revenue distribution policy for different programs.

[b] Academic Affairs receives Open University revenue in the CSU Op fund; Enrollment Management receives 3.5% and 85.5% is set aside for the university to use on capital projects or other strategic initiatives

[c] Study Abroad revenue includes program fee (approx. $1 million), which is a pass-through for programming expenses, and not "true" revenue available for operating purposes.

STUDENT WELLNESS CENTER

San José State University's Student Wellness Center (SWC) is an accredited outpatient clinic and education center that offers health-promotion programming and resources, wellness education and coaching, clinical case management, individual and group therapy, crisis counseling, psychological services and referrals, primary and limited specialty healthcare, and ancillary services including laboratory, pharmacy, imaging, and physical therapy.

In addition to providing these services, SWC will invest in the following improvement efforts in FY 2026-27.

1. Refine care, support and coordination for the most common high acuity/complexity cases.
2. Advance SJSU student population health via targeted, data-driven outreach and strategic partnerships.
3. Design a seamless, patient-centered care experience by ensuring ease, continuity, and support from initial contact through treatment.
4. Seize high-potential prospects to grow SWC's financial resources and keep student costs low.

Key Outputs to Date

Unique students served

1682 Wellness and Health Promotion	**FY 2025-26**
Educational events	2,165
Tabling/outreach events	29,015
Harm reduction supplies	32,354
1073 Counseling and Psychological Services	**FY 2025-26**
Individual or couples' therapy	931
Group therapy/Same-day services	867
Crisis services	0
1157 Health Services	**FY 2025-26**
Primary care	3,765
Specialty care (sports medicine, psychiatry)	295
Ancillary services (lab., radiology, Phys. therapy)	1,814

People and Organization

The SWC is composed of four sub-departments with 125 staff, faculty, and trainees represented by six bargaining units. The senior leadership team includes the following administrators and staff leaders.

Associate Vice President, Health, Wellness, and Student Services
Director, Health Services
Director, Counseling & Psychological Services
Director, Campus Wellness Education & Health Promotion
Director, Care Experience and Operations
Director, Quality and Compliance
Director, Finance and Resource Operation

Student Wellness Center (SWC)
FY 2026-27 Budget

REVENUES	
Student Health Fee	$13,213,940
Augmented (fee for Service)	250,000
Facilities Fee	2,920,792
Cost Recovery	5,000
Interest	532,457
Total Revenues	**$16,922,189**
EXPENSES	
Salaries & Benefits	
Salaries and Wages	$9,938,910
Benefits	5,095,812
Total Salaries & Benefits	**$15,034,722**
Operating expenses	
Operating Expenses (Supplies, Printing, Etc.)	$1,585,709
Information Technology Costs	532,610
Contractual Services Group	330,537
Travel	48,500
State Pro Rata Charges Group	12,816
Services from Other Funds/Agencies Group (CSU MB)	12,025
Communications	3,300
Total Operating Expenses	**$2,525,497**
Total Expenses	**$17,560,219**
NON-OPERATING EXPENSES	
Debt Service	$1,383,419
	$1,383,419
Net Revenue (Loss)	**($2,021,449)**
Prior Year Balance	**$24,881,429**
Projected Ending Balance	**$22,859,980**

Footnotes:

Student Wellness Center all funds budget plan.

UNIVERSITY HOUSING SERVICES

University Housing Services (UHS) strives to create a residential community that supports and enhances academic success, fosters the learning and development of our students, and promotes student involvement and civic engagement. Housing operations are grounded in efficiency, operational effectiveness, and fiscal responsibility. UHS anticipates opening in August 2026 at 97% occupancy, with a waitlist of approximately 300 students.

UHS includes Residential Life (including Faculty in Residence), Administration and Financial Operations, Organization and Planning, and Facilities Operations (Custodial).

Housing revenue is generated from the following sources:

- Room rent (students and faculty/staff);
- Conferences (overnight guests, conference groups, and interns);
- Rental Income from Chartwells for use of the Dining Commons, Village Market, and Spartan Village on the Paseo kitchen.
- Damage fees, application fees, late fees, license processing fees, and parking fees from Campus Village and International House lot.

FY 2025-26 Accomplishments

Housing implemented some additional security measures for our residential buildings and rooms:

- Implemented organizational improvements and filled long-vacant positions.
- Added senior housing leadership to strengthen representation.
- Acquired Spartan Village, adding 679 beds.
- Continued renovations at Joe West Hall.
- Improved safety and facilities at the International House.
- Expanded StarRez tools for messaging and real-time waitlist updates.

FY 2026-27 Housing Budget

University Housing Services is still encountering some challenges and observations:

- After offering 124 beds in Spartan Village on the Paseo as our inaugural Affordable Housing program, Housing expanded the program to include 517 bed spaces for the Fall 2026 semester.
- Housing continues to assess maintenance and renovation needs at Spartan Village on the Paseo and the International House to ensure both meet UHS standards. Housing is working with Sasaki to develop a comprehensive plan that assesses rental rates, demand, deferred maintenance, and capital needs.

University Housing Services

FY 2026-27 Budget

REVENUES	
Student Housing Rent	$66,718,295
Conference and Overnight Guests	2,058,480
Other Revenues	2,653,199
Miscellaneous Student Fees	564,000
Auxiliaries Rent Revenues	310,773
Total Revenues	**$72,304,747**
EXPENSES	
Salaries & Benefits	
Salaries and Wages	$12,680,489
Benefits	7,157,450
Total Salaries & Benefits	**$19,837,939**
Operating expenses	
Operating Expenses (Supplies, Printing, Etc.)	$7,613,244
Services from Other Funds/Agencies Group	6,867,319
Contractual Services Group	2,750,674
Information Technology Costs	2,316,159
Equipment Group	927,658
Utilities Group	235,261
Travel	70,740
Communications	37,486
State Pro Rata Charges Group	32,475
Total Operating Expenses	**$20,851,016**
Total Expenses	**$40,688,955**
NON-OPERATING EXPENSES	
Debt Service	26,436,710
Transfer out to Maintenance & Repair	(8,000,000)
Net Revenue (Loss)	**($2,820,917)**
Prior Year Balance	**$10,252,783**
Projected Ending Balance	**$7,431,866**

UNIVERSITY PARKING SERVICES

University Parking Services generates revenue through parking permit sales and parking citation fines. Parking Services comprises three divisions: Business Administration, Parking Enforcement, and Shuttle Operations. Parking permits are sold to employees, students, and visitors over the counter, online, and through automated pay stations. Parking revenues are used for parking operations and enforcement costs, improvements, maintenance and repair to existing facilities, and alternative transportation programs.

Highlights of Current Year FY 2026-27 Budget

Parking Services enters fiscal year FY 2026-27 facing continued financial pressure from rising labor, fuel, software licensing, contracted-service, maintenance, and repair costs. The department must also meet approximately $2 million in annual debt-service obligations associated with the South Campus Garage. Although recent parking fee adjustments and enrollment growth have increased revenue, current projections indicate that Parking Services will remain below the required Debt Service Coverage Ratio (DSCR) of 1.10.

Increase the fiscal year FY 2026-27 parking fee amounts charged to align with the anticipated General Salary Increase, offset rising operating costs, and accelerate progress toward DSCR compliance.

University Parking Services
FY 2026-27 Budget

	Parking Fees	Fines & Forfetures	Total
REVENUES			
Parking Permits	$8,233,155		$8,233,155
Parking Coin Gates	22,805		22,805
Parking Fines		$486,482	486,482
Revenue-Others	271,976		271,976
Interest	81,303	(1,222)	80,081
Cost Recovery from Aux	37,707		37,707
Cost Recovery from Others	299,053		299,053
Total Revenues	**$8,945,999**	**$485,260**	**$9,431,259**
EXPENSES			
Salaries & Benefits			
Salaries and Wages	$1,584,568	$5,077	$1,589,646
Benefits	1,105,967	1,248	1,107,216
Total Salaries & Benefits	**$2,690,536**	**$6,325**	**$2,696,861**
Operating expenses			
Operating Expenses (Supplies, Printing, Etc.)	$3,457,463	$58,684	$3,516,147
Utilities Group	420,577		420,577
Information Technology Costs	353,382		353,382
Contractual Services Group	83,886	192,901	276,787
Equipment Group	50,000		50,000
State Pro Rata Charges Group	32,295		32,295
Services from Other Funds/Agencies Group	4,369	8,860	13,229
Communications	2,344		2,344
Total Operating Expenses	**$4,404,315**	**$260,445**	**$4,664,760**
Total Expenses	**$7,094,851**	**$266,771**	**$7,361,622**
NON-OPERATING EXPENSES			
Debt Services	$2,317,578	$0	$2,317,578
	$2,317,578	**$0**	**$2,317,578**
Net Revenue (Loss)	**($466,430)**	**$218,490**	**($247,940)**
Prior Year Balance	**$19,236**	**$57,638**	**$76,875**
Projected Ending Balance	**($447,193)**	**$276,128**	**($171,066)**

Campus Reserves Analysis

Campus Reserves

CAMPUS RESERVES

This chart shows the campus Student Fee and Enterprise Reserves for the fiscal year ending FY 2025-26 in millions. Enterprises include Housing, Parking, Health Center, Professional and Continuing Education (PaCE), Student Union Trust, Capital, and Lottery funds.

The fiscal year ended with approximately $178 million in campus reserves. These reserves are designated for mandated purposes and are not available for reallocation. Reserves for capital projects and short-term obligations are shown in dark blue. The reserves shown in light blue are available only for one-time use; therefore, they should not be used for salary or ongoing operations.



Source:

https://www.calstate.edu/csu-system/transparency-accountability/financial-transparency-portal

Auxiliary Organizations

Associated Students

Research Foundation

Spartan Shops, Inc.

Student Union, Inc.

Tower Foundation

ASSOCIATED STUDENTS

The Associated Students San José State University's mission is to support and represent the students at San José State University by continuing the organization's legacy of student advocacy and leadership; to enhance SJSU students' education through high-quality programs and services, and to prepare students as they move towards a thoughtful and purposeful life after graduation. Our core functions are described below.

Student Government (Government, Scholarships, Affordable Book Vouchers)

To represent students through participation in campus governance activities with a focus on fostering student advocacy and leadership development while supporting the University's academic mission. Provide scholarships and financial support to student academic projects and organizations.

Engagement and Community Building (CCCAC, Events)

To cultivate and engage students through high-quality educational, social, and cultural programs. Provide co-curricular experiences through civic engagement, service learning, and leadership. Offer opportunities for students that encourage personal growth and development.

Students Support (Child Development, General Services, and Print & Technology Center)

To fulfill the service needs of students by providing supplemental programs, including quality childcare; full, self-print, and copy services; course reader distribution; electronic bill payment; and funds management for recognized student organizations. Provide students with a full-service computer lab where they can complete homework and research assignments, use multiple operating systems, and explore a variety of course related and leisure software.

Sustainable Transportation Services (Transportation Solutions)

Transportation Solutions (TS) aims to reduce the impact on the University's parking facilities and traffic to San José State University by promoting alternatives to driving alone. TS is dedicated to serving students' and employees' commute needs at SJSU and provides sustainable and affordable commute programs and services that make it easy for individuals to travel to and around campus. These alternatives include a significantly discounted university transit pass, discounted regional transit passes, carpool matching, trip planning, and secure bicycle parking. With the introduction of BayPass in August 2026, we aim to reach 25,000 student sign-ups.

Organizational Health (Admin, HR, Marketing, Finance)

To optimize organizational health and sustainability to strengthen our contributions to San José State students. Provide employment opportunities for students, training, and experiential learning. Develop long-term marketing and communications plans to share purpose, mission, and services with the campus community.

Associated Students
FY 2026-27 Budget

REVENUES	
California Agency Contracts & Parent Fees	$1,533,340
A.S. Student Activity Fees	7,964,346
Reserve Funding	816,024
Print Shop Income	444,500
Program Revenue	46,200
Interest Income	48,499
Total Revenues	**$10,852,909**
EXPENSES	
Salaries & Benefits	
Salaries and Wages	$4,883,419
Benefits	1,204,290
Total Salaries & Benefits	**$6,087,709**
Operating expenses	
Contractual Services Group	$2,884,915
Misc. Operating Expenses (Supplies, Printing, etc.)	1,342,009
Communications	156,546
Travel	107,530
Financial Aid	98,250
Utilities Group	75,200
Capital Outlay Projects	2,500
Total Operating Expenses	**$4,666,950**
Total Expenses	**$10,754,659**
NON-OPERATING EXPENSES	
Transfer out to reserves	**($98,250)**
Net Revenue (Loss)	**$0**
Prior Year Balance	**$13,123,116**
Projected Ending Balance	**$13,123,116**

RESEARCH FOUNDATION

San José State University Research Foundation (SJSURF) is a 501(c)(3) nonprofit corporation and an auxiliary of the University. As an integral part of the Division of Research and Innovation, the SJSURF provides administrative and business support to the campus research enterprise.

SJSURF activities:

- Supporting faculty success by managing sponsored programs
- Supporting the development of intellectual property by acting as the university's exclusive agent for technology commercialization
- Administration and execution of agreements related to research, scholarship, and creative activity
- Delivering specialized business services by administering funds for campus self-support programs
- Expanding student horizons by promoting student involvement in sponsored programs

Today, the Research Foundation employs nearly 1,000 people and has more than $70 million in annual revenue. This federal, state, and private funding supports SJSU's expanding research enterprise, placing San José State as a leading university in the country for total R&D expenditures.

Program sites are located on the SJSU main campus, Moss Landing Marine Laboratories, NASA-Ames Moffett Field, and several national and international locations.

Research Foundation
FY 2026-27 Budget

REVENUES	
Fees	$10,890,000
Investment Income	2,063,368
Grants and Contracts	52,913,937
Other Revenue Activities - Campus Organizations (a)	4,505,021
Other Revenue and Support	1,352,653
Total Revenues	**$71,724,979**
EXPENSES	
Salaries & Benefits	
Salaries and Wages	$38,449,740
Benefits	10,965,296
Total Salaries & Benefits	**$49,415,036**
Operating expenses	
Contractual Services Group [(b)]	$8,133,111
Operating Expenses (Supplies, Printing, Etc.)	8,011,560
Depreciation	1,971,663
Utilities Group	1,848,434
Equipment Group	917,052
Travel	747,398
Communications	628,181
Total Operating Expenses	**$22,257,399**
Total Expenses	**$71,672,435**
Net Revenue (Loss)	**$52,543**
Prior Year Balance	**$20,152,072**
Projected Ending Balance	**$20,204,615**

Footnotes:

(a) Campus organization activity represents funds received and administered by the Foundation on behalf of the University.

(b) Contracted services and fees are grants and contracts or sub-contracted to other universities, organizations, and individuals.

For more information about Research Foundation finances, operations, etc., visit sjsu.edu/research foundation

SPARTAN SHOPS, INC.

Spartan Shops, Inc. (SSI), a 501(c)(3) nonprofit organization, was founded in 1956 to benefit the San José State University (SJSU) campus. The core purpose is to provide quality support services to the campus community.

Over the past fiscal year, SSI achieved measurable progress in stabilizing its financial position, transitioning from an operating deficit to a positive financial trend. Revenue growth was primarily driven by voluntary meal plan growth and one-time events (e.g. FIFA, NWSL Skills Challenge, West Valley Community College). SSI continues to see growth in fixed costs such as Utilities and Services to support the commercial operations. Total projected utility expenses are $1,284,835 for FY 2026–27, representing the organization's largest single expense category. Following a 30% increase in FY 2025–26, utilities are projected to rise an additional 25% under the approved utilities rate model. Total cost of projected Services is $1,269,917 for FY 2026-27, representing SSI's second largest expense.

Spartan Shops operates in three primary divisions driving organizational revenue generation:

Dining Service Management

Spartan Shops partners with Chartwells Higher Education to provide dining services to our campus community. Spartan Shops is projected to earn an estimated $2.4M in commission revenue in FY 2026-27, accounting for approximately 40% of total SSI revenue.

Revenue Drivers: Growth is propelled by increased retail sales, higher declining balance utilization, voluntary meal plan purchases and an approved 4% meal plan rate adjustment aligned with ECI/CPI indices.

Operational Enhancements: Chartwells continues adapting to campus dining preferences by integrating new food concepts and global culinary options across the Student Union and dining halls.

SSI will maintain active monitoring of expenses alongside Chartwells.

Bookstore Management

Following a competitive Request for Proposal (RFP) process in Fall 2025, a multi-stakeholder selection committee awarded the management contract to Follett Higher Education—a provider serving 14 CSU campuses with over 150 years of higher education experience. The 10-year contract includes a 5-year extension option in 2036.

Operational Handoff & Revenue: Follett assumed management of the Spartan Bookstore on May 23, 2026, overseeing course materials, technology, regalia, and university merchandise. Contracted commissions are projected at $800,000 in year 1 (FY 2026-27), representing 13% of total SSI revenue. Commissions for subsequent years are contingent upon bookstore performance and equal to 90% of gross commissionable sales.

Real Estate

In partnership with Cal Western Property Management, SSI oversees 13 off-campus residential properties. The total projected revenue for FY 2026-27 is $400,000, representing 6% of total SSI revenue.

Occupancy & Revenue: The residential portfolio achieved a 94.8% annual occupancy rate in FY 2025–26. Revenue is projected to increase by $23,000 in FY 2026–27 due to maintaining full occupancy and implementing rental increases in alignment with San Jose County housing ordinances. These increases will help SSI maintain and repair our ageing units.

Completed Upgrades (FY 2025–26): Infrastructure enhancements included security fencing and bike rack storage on Historic Row, alongside balcony lattice installation at the apartment complex.

Planned Capital Improvements (FY 2026–27): Strategic preservation projects scheduled for Historic Row include a full roof restoration and exterior repainting across all seven historic homes.

Spartan Shops, Inc.
FY 2026-27 Budget

REVENUES	
Real Estate Rental Income	$400,000
Bookstore Commission	800,000
Dining Services Revenues	2,400,000
Management Income	49,500
Interest Income	253,659
Donation	2,056,294
Total Revenues	**$5,959,453**
EXPENSES	
Salary & Benefits	
Salary & Benefits	$20,000
Total Salaries & Benefits	**$20,000**
Operating expenses	
Utilities	$1,284,835
Services	1,269,917
Facility Fee - University	1,217,004
Repair & Maintenance	525,200
Insurance	114,765
Other Expenses	35,064
Tax and Licenses	12,940
Bank Service Charge	3,300
University Donations	1,000
Total Operating Expenses	**$4,464,025**
Total Expenses	**$4,484,025**
NON-OPERATING EXPENSES	
Depreciation	$987,290
Total Non-Operating Revenues	**$987,290**
Net Revenue (Loss)	**$488,138**
Prior Year Balance	**$156,027**
Projected Ending Balance	**$644,165**

STUDENT UNION, INC.

The Student Union of San José State University is a California State University auxiliary organization that began its operations in October 1969 and became incorporated in March 1982. Student Union, Inc. manages and operates three major facilities at SJSU: the Diaz Compean Student Union Building with its new East and West expansions, the Provident Credit Union Event Center Building, and the Spartan Recreation and Aquatic Center, which opened in April of 2019. Students utilize the Student Union, Event Center, and the Recreation Center frequently. The Student Union also acts as a bridge to the greater campus community, offering the use of recreational facilities, diverse concerts, and events on campus.

The Student Union is governed by a Board of Directors composed of fourteen (14) voting members:

- Students – Eight (8)
- Faculty – Two (2)

  Currently has one faculty member and is in the process of finding a second due to a resignation at the end of FY 2025-26.
- Ex-Officio Directors – Three (3), VPAF, VPSA, AS President or their designee
- Community Member – One (1)

Revenue sources include the Funded Budget for Operations, as well as revenues earned from various services offered, and external rental of the facilities. These revenues support the costs of programming and operating the facilities, and minor capital projects.

Services listed below include the Diaz Compean Student Union, Spartan Recreation and Aquatic Center, Provident Credit Union Event Center, and the SU ATM Building:

STUDENT UNION BUILDING	EVENT CENTER/SPORT CLUB	SPARTAN RECREATION AND AQUATIC CENTER	ATM BUILDING
SU Ballroom SU Theatre Union Square Food Court AS Print & Technology AS Government Offices Spartan Bookstore Student Involvement Veterans Resource Center Gender Equity Center PRIDE Center MOSAIC Cross-Cultural Center Cesar Chavez Community Action Center Chicanx/Latinx Student Success Center African American/Black Student Success Center Center for Asian Pacific Islander Student Empowerment (CAPISE) IDEA Lab US Bank Starbucks Bowling and Billiards Center	Arena - Technical & AV Box Office/TM Outlet Dance Studios Weight Room Mini - Gym	Club Sports Outdoor Adventures Intramurals Climbing Wall Fifty Meter Pool Recreation and Leisure Pool Multi-Activity Court Weight Rooms Fitness Classes Running Track Three Court Gym	Bank of America Bank of the West Wells Fargo Bank JP Morgan Chase Bank

Student Union, Inc.
FY 2026-27 Budget

	Student Union	Event Center	SRAC	Total
REVENUES				
Student Union Fee Funding	$10,845,452	$1,064,630	$5,437,559	$17,347,641
Prior Year Operating Surplus	181,617	34,131	92,548	308,296
Athletics Usage Fee	-	175,000	175,000	350,000
Student Programming Funding	58,000	-	-	58,000
Program Revenues	424,579	-	462,230	886,809
Rental Income	121,000	695,000	12,700	828,700
Reimbursement of Event Costs	116,566	307,200	25,639	449,405
Advertising Revenue	20,000	20,000	20,000	60,000
Investment Income	450,063	-	-	450,063
Total Revenues	**$12,217,277**	**$2,295,960**	**$6,225,676**	**$20,738,913**
EXPENSES				
Salaries & Benefits				
Salaries and Wages	$6,450,977	$776,117	$3,545,707	$10,772,801
Benefits	2,526,433	222,852	706,451	3,455,736
Esports Player Awards	-	-	140,000	140,000
Total Salaries & Benefits	**$8,977,410**	**$998,969**	**$4,392,158**	**$14,368,537**
Operating expenses				
Outside Services	$1,113,203	$202,960	$1,069,120	$2,385,282
Event Costs	1,176,519	917,400	52,555	2,146,474
Supplies	221,849	54,150	244,115	520,114
Repairs & Maintenance	51,950	25,000	230,870	307,820
Insurance	144,000	66,000	85,200	295,200
Staff Development	163,580	11,490	57,150	232,220
Student Affairs Cost Allocation	165,803	-	-	165,803
Travel	89,327	7,276	53,173	149,776
Non-Capital Equipment	87,435	12,200	33,635	133,270
Communications	26,201	516	7,700	34,417
Total Operating Expenses	**$3,239,867**	**$1,296,992**	**$1,833,518**	**$6,370,377**
Total Expenses	$12,217,277	$2,295,960	$6,225,676	$20,738,913
NON-OPERATING EXPENSES				
Depreciation	$315,000	-	-	$315,000
Capital Outlay	4,950,000	709,000	533,500	6,192,500
Net Revenue (Loss)	**($5,265,000)**	**($709,000)**	**($533,500)**	**($6,507,500)**

TOWER FOUNDATION

Established in 2004 as a 501(c)(3) nonprofit organization, the Tower Foundation serves as San José State University's primary philanthropic auxiliary. The foundation bridges SJSU with alumni, students, faculty, corporate partners, and supporters to expand access to a transformative higher education. Private philanthropy provides the funding necessary for the university to excel beyond what standard institutional resources allow.

The foundation's board of directors include key community leaders and prominent alumni who advise the university president on philanthropic strategy, regional partnerships, and institutional priorities while building commitment and financial support across the business and alumni communities. The board features up to 41 members - primarily SJSU alumni - alongside ex-officio members from university leadership, faculty, and student representatives.

SJSU's expansive alumni network, paired with support from local industry and private foundations, reflects a shared commitment to accessible, high-caliber public higher education. As the primary talent pipeline in Silicon Valley, SJSU supplies more graduates to high-tech employers than any other college or university. This key position drives ongoing innovation and collaborative opportunities both in and out of the classroom.

A substantial endowment is fundamental to securing long-term distinction for SJSU. Beyond creating sustainable funding streams, the endowment funds vital student scholarships that reduce graduate loan burdens. The endowment also supports hands-on learning experiences and supports faculty research. Continued endowment growth generates a dependable funding source to ensure that the university continues to advance innovation and opportunity.

As of June 30, 2026, the Tower Foundation's investment portfolio held an aggregate market value of approximately $319.1 million across 852 individual endowments. In partnership with portfolio consultant Beacon Pointe Advisors, the foundation maintains a well-diversified asset allocation across domestic and international equities, fixed income, real estate, private equity, and alternative investments.

Tower Foundation
FY 2026-27 Budget

REVENUES	
Gifts, Pledges & Bequests	$46,500,000
Nonmonetary Gifts	1,000,000
Other Investment & Non-operating Revenues [a]	8,900,000
Total Revenues	**$56,400,000**
EXPENSES	
Tower Operating Expenses	
Tower Operating Expenses	$8,436,700
Total Operating Expenses	**$8,436,700**
Tower Program Distributions	
SJSU Program Activities [b]	$17,500,000
SJSU Endowment Distributions [c]	9,460,000
SJSU Outreach Funds [d]	249,000
Total Program Distributions	**$27,209,000**
CHANGES IN RESTRICTED FUNDS & RESERVES	
Restricted Endowments	$11,500,000
Restricted Pledges & Bequests	9,000,000
Operating & Campaign Reserves	200,000
Total Change in Restricted Funds & Reserves	**$20,700,000**
Total Expenses [e]	**$56,345,700**
Net Revenue (Loss)	**$54,300**
Prior Year Balance	**$230,204,788**
Projected Ending Balance	**$230,259,088**

Footnotes:

[a] Non-operating income is from sources not part of Tower's primary business functions, such as interest and investment income, gains in the fair value of the endowment portfolio, and administrative fee income.

[b] Expenses for support activities of San José State University represent the use of gift funds for scholarships, athletics, and academic programs of the campus.

[c] Endowment distribution represents payment from endowments to support scholarships, academic programs, and athletics.

[d] Community relations funds provide support to SJSU leadership for outreach activities.

[e] Pass-throughs for Athletics and Habbas Law Athletics Center debt financing are not included in this schedule.

Appendix

Student Enrollment and Fees

Glossary of Budget Related Terms

Organizational Charts by Division

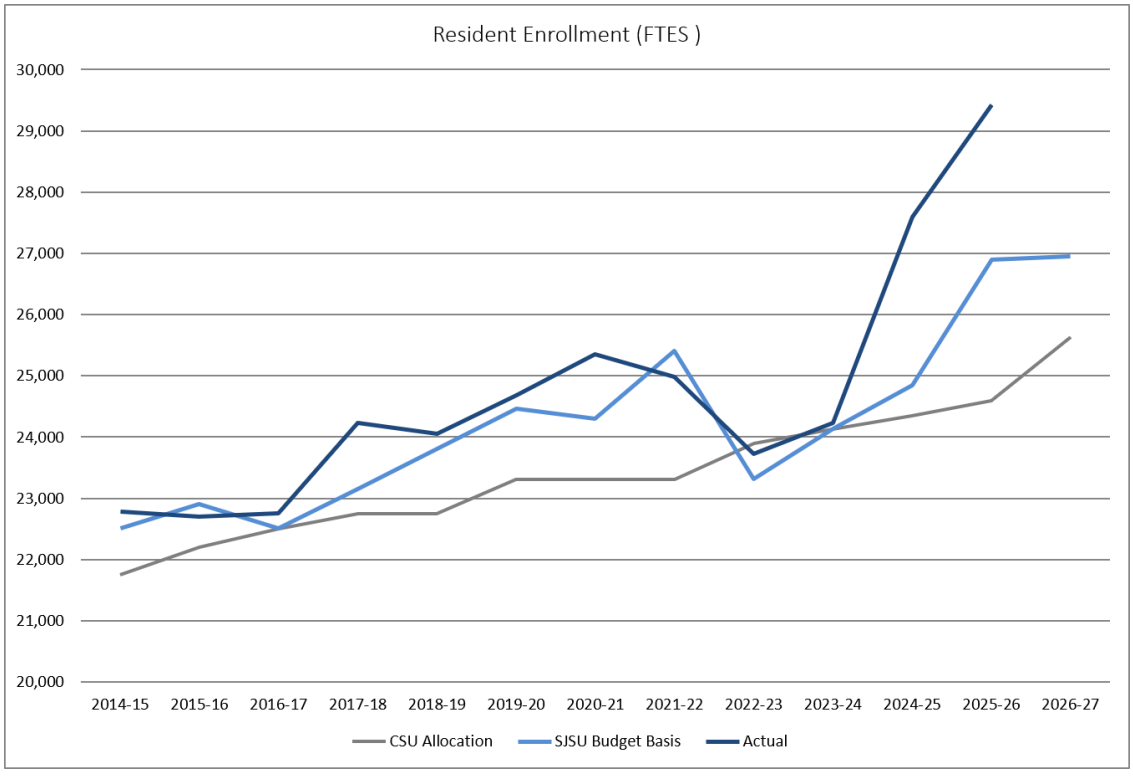
STUDENT ENROLLMENT AND FEES

Student enrollment drives the CSU's budget allocations from the State and resource planning efforts for both operating budgets and capital outlay plans. The CSU's enrollment planning cycle begins in fall for the following fiscal year and results in a systemwide enrollment level incorporated into the annual Board of Trustees' support budget. The Chancellor and campus Presidents jointly determine college-year enrollment "targets" for each campus and include state-supported summer term enrollments. Targets are referenced in terms of Full-Time Equivalent Students (FTES), which are based on 15 units of coursework for undergraduate and post-baccalaureate students and 12 units of coursework for graduate students seeking master's or doctoral degrees. The Average Unit Load (AUL) is a closely followed student metric. The CSU Graduation Initiative 2025 and efforts at SJSU have encouraged students to achieve a higher Average Unit Load (AUL) to shorten the time to degree completion.

Resident Enrollment (State-Supported)

Over the last twelve years, resident student enrollment has fluctuated at SJSU. The campus has experienced continued state-funded growth and high demand from resident students and over-enrollment beyond the state-supported target referred to as "excess" resident enrollment in recent years. This substantial increase reflects strong demand from resident students and successful recruitment efforts.

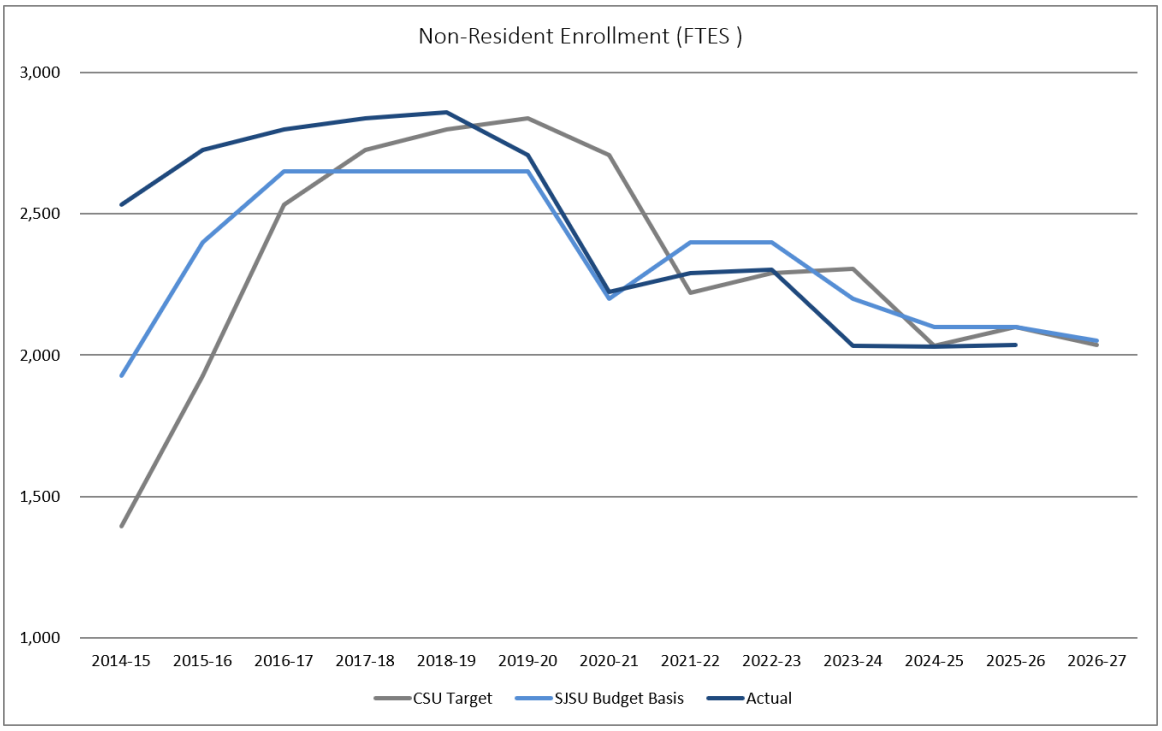
Excess enrollment is funded with tuition fees only while "target" enrollment is supported with both General Fund and tuition fees. For FY 2026-27, the CSU increased the campus enrollment allocation by 1,034 FTES to 25,627 FTES. The budgeted total resident enrollment plan for FY 2026-27 is 26,950 FTES, which includes 1,323 excess FTES. Historical resident enrollment data is shown in the chart below.



Non-Resident Enrollment (Self-Supported)

While the CSU Operating Budget includes projections for both resident and non-resident FTES, the State funds only resident FTES. Non-resident FTES are self-supported through tuition fee and non-resident fee revenues, and the campuses have authority to set their own enrollment targets within a reasonable range.

The non-resident budgeted enrollment target for FY 2025-26 was 2,100 FTES, and actual enrollment was 2,037 FTES, representing a slight decrease of 63 FTES from the target. For FY 2026-27, SJSU has lowered its non-resident enrollment target at 2,050 FTES as the campus continues to monitor federal regulation changes. Historical non-resident enrollment data is shown in the chart below.



	2014-15	2015-16	2016-27	2017-18	2018-19	2019-20	2020-19	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
Target FTES													
Resident	21,748	22,201	22,507	22,747	22,747	23,316	23,316	23,316	23,316	24,130	24,353	26,900	26,950
Non-Resident	1,927	2,400	2,650	2,650	2,650	2,650	2,200	2,400	2,400	2,200	2,100	2,100	2,050
Total Target FTES	23,675	24,601	25,157	25,397	25,397	25,966	25,516	25,716	25,716	26,330	26,453	29,000	29,000
Actual FTES													
Resident	22,790	22,701	22,751	24,237	24,050	24,686	25,349	24,985	23,725	24,229	25,562	27,386	
Non-Resident	2,532	2,726	2,800	2,839	2,859	2,707	2,223	2,291	2,304	2,034	2,030	2,037	
Total Actual FTES	25,322	25,427	25,551	27,076	26,909	27,393	27,572	27,276	26,029	26,263	27,592	29,423	-

Recent target vs. actual total enrollment data is shown in the table below.

Student Fees
AY 2025-26 to AY 2026-27

Fiscal Year	Tuition Fee for Academic Year										Non-Resident Tuition	Campus Mandatory Fees							
	Undergraduate Tuition Fee		Graduate Tuition Fees									(Academic Year fees that must be paid to apply to, enroll in, or attend SJSU)							
			Non-Teacher Credential		Teacher Credential Candidates		Education Doctorate	Nursing Doctorate	Audiology Doctorate	Occupational Therapy									
	Up to 6 Units	6.1 Units or Greater	Up to 6 Units	6.1 Units or Greater	Up to 6 Units	6.1 Units or Greater	Semester/ Quarter	Semester	Semester	Semester	Per Unit	Health Facilities	Health Services	IRA	Doc	Assoc Students	Student Union	SSETF	Total Campus Fees
2026-27	$3,962	$6,838	$4,604	$7,938	$4,960	$8,548	$14,094	$18,190	$17,554	$20,480	$471	$88	$380	$245	$42	$236	$918	$806	$ 2,715
Change Over PY	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.1%								13.3%
2025-26	$3,738	$6,450	$4,344	$7,488	$4,680	$8,064	$13,296	$17,160	$16,560	$19,320	$444	$84	$380	$0	$40	$228	$886	$778	$ 2,396
Change Over PY	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	5.7%								3.0%

GLOSSARY OF BUDGET RELATED TERMS

Academic Year: Refers to the period beginning with the fall semester and ending with the spring semester.

Annualized Full-Time Equivalent Student (FTES): Half of the sum of Fall, Spring, and Summer FTES. Equivalent to College Year (CY) FTES.

Average Unit Load (AUL): This number is an indicator of average course load for students. A Full-Time Equivalent student is considered any student with a unit load of 6.1 or greater. The greater the AUL on campus, the more likely a student is to be on track to graduate within CSU targeted graduation dates.

Base Budget: Operating budget given to a unit to continue supporting SJSU mission from one fiscal year to another.

Benefits: Commonly known as staff or employee benefits, such as Social Security (OASDI), retirement (PERS), health coverage, dental coverage, and vision. The benefits available to an individual are dependent upon the negotiated contract of each employee's collective bargaining unit.

Cal Grant: California offers grant assistance to its resident undergraduate students who meet specific eligibility requirements. Grants do not need to be repaid. Awards are available for up to four years to undergraduate students and can be extended for an additional year for those students enrolled in a teaching credential program. Eligibility is based on GPA and financial need. Cal Grants supersede State University Grants (SUG) eligibility; therefore, eligible students cannot receive both Cal Grants and SUG as both assist with tuition.

California Dream Loan: The California Dream Loan is a subsidized loan program for undergraduate students with a valid CA Dream Act application and a valid AB540 affidavit or "U" Visa on file with San José State University.

California Military Department GI Bill Award Program: Formerly the California National Guard Education Assistance Award Program, a state-funded award for eligible and active members in the California National Guard, the State Military Reserve, or the Naval Military.

Campus Revenue Funds: Funds generated by fees charged by campus entities that provide a service to students, faculty, or staff. Campus Revenue Funds are managed as self-supporting enterprises. Examples include PaCE, University Housing, Intercollegiate Athletics, Lottery, Parking and Student Health Services.

Campus Reserves Policy: Integrated CSU Administrative Manual formalized and established a system wide policy on the creation and use of carryforward balances. San José State University maintains adequate financial reserves to ensure fiscal management, advance University priorities, and mitigate current and future risks in accordance with this policy.

Capital Improvement Project (CIMP): An activity that improves or alters an existing space or creates new space such as construction of facilities, buildings, equipment, roads, sidewalks, utility infrastructure, and grounds.

Capital Projects/Capital Outlay Program: Alteration, repair and improvement of any structure, building, road, grounds, or facilities of any kind, including campus utility systems. Capital projects may be subdivided into categories based on the size of the project in dollars or the source of funds. Refer to Major Capital Outlay and Minor Capital Outlay below.

College Year: A 12-month period beginning with the summer semester and followed by the fall and spring semesters.

Continuing Education: Refer to Professional and Continuing Education (PaCE).

Deferred Maintenance: A backlog of maintenance for building and utility infrastructure systems. Examples include re-roofing a building, electrical repairs, plumbing repairs, and road repairs.

Discretionary Funding: Campus funding that is not mandated for a specific use. However, funding, even if designated for a specific purpose, could be designated a discretionary resource available for allocation by the campus President.

Donor Directed Scholarships: Scholarship funding originating from third-party sources and designated for specific students by the funding agency.

Education Leadership Grant: Students admitted to the EdD Program in educational leadership may qualify for receipt of the grant monies towards the cost of attendance. Recipients must be California residents enrolled at least half-time.

Educational Opportunity Program (EOP): Provides grants, counseling, and tutorial services to low-income and educationally disadvantaged undergraduate students. Recipients must be California residents who are admitted through the Educational Opportunity Program and have an Expected Family Contribution (EFC) below the current limit.

Executive Order (EO): Official memo issued by the CSU Chancellor's Office to campus presidents outlining their authority to take action on their campuses.

Expected Family Contribution (EFC): A formula established by law that is calculated based on financial information provided by the Free Application for Federal Student Aid (FAFSA). Financial Aid office uses this data to determine financial aid award.

Federal Direct Student (DL) Loan Program: Four loan programs supported by the Federal government that provide students and parents with financial assistance.

Federal Pell Grants (Pell Grant): Financial need-based grants that do not need to be repaid. They are awarded to qualified undergraduate students and students in credential programs.

Federal Supplemental Educational Opportunity Grant (SEOG): A federal grant that assists undergraduates with exceptional financial need, which is a supplement to Pell Grant.

Federal Work Study (FWS): Federal Funds are allocated to the campus for the purpose of hiring students with qualifying financial needs.

Financial Aid Programs: Financial Aid Programs may include Cal Grant, California National Guard Education Assistance Award, Education Leadership Grant, Graduate Business Professional Grant (GBPG), Graduate Equity Fellowship (GEF), Kuhlman Loan, Middle-Class Scholarship (MCS), State University Grant (SUG), and Teacher Education Assistance for College and Higher Education (TEACH) Grant.

Fiscal Year: For the State of California, and therefore the CSU and SJSU, the 12-month period that begins on July 1 and ends on June 30 of the next calendar year.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, all related liabilities, and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

General Fund: Also known as State Appropriation. Expenditure authority from the State based upon its collected and/or estimated collection of revenues.

Graduate Business Professional Grant (GBPG): Provides grants to eligible graduate California residents enrolled in the state-supported professional master's degree programs, e.g., MS Accountancy and Master of Business Administration.

Graduate Equity Fellowship (GEF): The fellowship is awarded to eligible graduate California residents who meet the program criteria as established through Graduate Studies and Research.

Headcount: An inventory of staff, faculty, or students in a group taken by counting individuals.

Kuhlman Loan: An institutional loan program for eligible students who must be upper-division, credential or graduate with a satisfactory academic record.

Labor Cost Distribution: A process that distributes payroll expenditures to designated funding sources in the Finance system.

Lottery Fund: A portion of the California State Lottery proceeds directed to the CSU and then distributed by the Chancellor's Office to campuses.

Major Capital Outlay: A project where the estimated total project cost for all phases, including design and construction, is over a threshold prescribed by the Chancellor's Office. State site acquisition projects, regardless of cost are considered a major capital outlay.

Mandatory Fees: Fees that are either CSU Category I (such as tuition and application fee) or Category II (mandatory campus fees). Mandatory campus fees include the Health Facility Fee, Health Center Operations Fee, Student Association Fee, Student Union Fee, Document Fee, Student Success, Excellence, and Technology Fee (SSETF).

Marginal Cost (of Instruction): A negotiated funding standard used to quantify the incremental cost of adding one new full-time equivalent student (FTES) at CSU.

Middle-Class Scholarship (MCS): The scholarship is available to undergraduates and teaching credential students with family incomes below a prescribed threshold. The California Student Aid Commission determines these awards.

Minor Capital Outlay: Construction project where the estimated total project cost is equal to or below the major capital outlay threshold.

Non-Mandatory Fees: CSU Categories III, IV, and V fees. Category III fees refer to miscellaneous course fees associated with a state supported course for materials and services used in course instruction. Category IV fees refer to fees other than Categories II or III paid to receive materials, services, use of facilities, fees resulting from dishonored payments, late submissions misuse of property, or security deposits. Category V fees refer to fees paid to self-support enterprises such as extended education, parking, and housing.

Non-recurring Maintenance/Repair (NRMR): A capital project that generally refers to deferred maintenance and work required to restore facilities, buildings, equipment, roads, sidewalks, utility infrastructure, and grounds to their original condition or to such condition that they can be effectively used for their intended purpose, ensuring ongoing operation of the campus.

Non-Resident Fee: Fee paid by non-California domestic and international students in addition to the tuition fee.

One-Time Funding: Funds allocated on a one-time basis, often for a designated project or use. Funds may be allocated in subsequent fiscal years, but the funds are not intended to become a permanent addition to the base budget.

Operating Fund: A fund consisting of State Appropriation, University Fees, and other Student Fees.

Professional and Continuing Education (PaCE): Revenue generated from self-support degree and certificate programs, courses (credit, non-credit), and continuing education units. Previously known as Continuing Education Revenue Fund (CERF).

Recurring Maintenance/Repair: Maintenance that typically occurs in cycles of less than one year for ongoing, routine operations and maintenance of buildings and equipment.

Research Foundation: A San José State University entity that provides expertise and business infrastructure necessary to conduct research, community partnerships, and education related initiatives.

Revenue Funds: Self-supporting enterprises that generate their own revenue independent of the State's appropriation to the campus. Examples are Student Health Services, Professional and Continuing Education, University Housing, and Parking operations.

Self-Support Courses: Courses that are funded entirely by student fees.

Shortfall: When a historic funding level is identified as insufficient to cover projected expenditures.

Spartan Foundation: Fundraising arm of the Division of Intercollegiate Athletics that is specifically responsible for student athlete scholarships.

State University Grant (SUG): A grant program that provides need-based awards to cover a portion of the tuition fee for eligible undergraduate and graduate California residents who have an expected family contribution below the current threshold limits.

State-Support Courses: Courses that are partially funded by the state of California.

Student Success, Excellence & Technology Fee (SSETF): The SSETF is a mandatory student fee paid by all students. The fee expands support for comprehensive student success services and improved pathways to graduation.

Teacher Education Assistance for College and Higher Education (TEACH) Grant: Provides grants to eligible students enrolled in teacher credential and graduate education programs who intend to teach in public or private elementary, or secondary schools that serve students from low-income families.

Tower Foundation: SJSU's auxiliary organization dedicated solely to philanthropy. Its primary mission is to build bridges with alumni and friends by improving services, stewardship, and donor support. The Foundation encourages private gifts, trusts, and bequests for the benefit of San José State University and manages the university's endowment to achieve maximum returns.

Tuition Fee: A fee paid by students to enroll at SJSU.

University Wide Resources: Resources essential to the operation of the campus and independent from any one division's core activities. Examples include utilities, benefits pool, space rental, and risk pool premiums.